City of Terrace Annual Report 2015







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Message from the Mayor



The following is the City of Terrace's 2015 Annual Report. This report is required under Section 98 of the Community Charter. A Council must annually prepare a progress report including objectives and measures for the coming year. It should include a brief report card on the previous year's accomplishments, a snapshot of municipal services and operations, and financial information.

2015 saw a slight economic slowdown in our area, but the activities in the City continued. Council continued to lobby the Provincial government for benefit sharing for the resource industry in the Northwest. We worked with local organizations and with First Nations to encourage economic growth through the promotion of the Skeena Industrial Development Park, and by supporting industries looking to make Terrace home.

The City continued with its infrastructure improvements with underground work and road resurfacing on Walsh Avenue, explored overall City improvement options through an Official Community Plan review, and the initiation of both a Parks and Recreation Master Plan and a Transportation Master Plan.

Another highlight of 2015 was the signing of a Friendly Exchange Agreement with Qinhuangdao, China. This Agreement will promote exchanges in business, education, tourism and sharing of ideas and information between our two cities.

I encourage you to review the 2015 Annual Report as it will provide an overview of the City's activities, and plans for going forward.

Mayor Leclerc

City Council

City Council is a legislative body representing the citizens of Terrace, providing leadership and establishing policies and priorities for the community. Regular meetings are held on the second and fourth Monday of every month at 7:30 p.m. in Council Chambers at City Hall. The public is welcome to attend the meetings in person or view them on the City's website www.terrace.ca. Council meetings are also archived for up to a year on the City's website.



Figure 1 Mayor and Council at the Inaugural Meeting in December 2014

Councillors' Areas of Responsibility 2015

Every year City Councillors serve as liaisons between various committees, community organizations, and City departments. The Councillors attended meetings for these groups and relayed information between Council and their respective organizations. Below is the list showing each Councillor's area of responsibility for 2015.



Mayor Carol Leclerc

- Government Federal, Provincial, Municipal, and First Nations
- Northern Development Northwest Regional Advisory Committee Vice-Chair
- Healthy Communities Committee
- Terrace Community Foundation
- Administration Liaison



Councillor Sean Bujtas

- Skeena Diversity Society
- Terrace Downtown Improvement Area Society
- Community Forest Corporation Profit Distribution (with Councillor Lynne Christiansen)
- Terrace-Kitimat Airport Society
- Public Works Liaison



Councillor Lynne Christiansen

- Housing Committee (with Councillor Stacey Tyers)
- Riverboat Days Committee
- Community Forest Corporation Profit Distribution (with Councillor Sean Bujtas)
- Regional District of Kitimat-Stikine primary alternate to Councillor James Cordeiro and Secondary Alternate to Councillor Stacey Tyers
- Fire Department Liaison



Councillor James Cordeiro

- Regional District of Kitimat-Stikine
- Terrace Public Library
- RCMP Liaison



Councillor Brian Downie

- Terrace & District Museum Society
- Greater Terrace Beautification Society
- Riverboat Days Society
- Northern Medical Programs Trust
- Northwest Regional Advisory Committee Alternate (with Mayor Carol Leclerc)
- Finance Liaison



Councillor Michael Prevost

- Youth Advisory Committee
- Kermodei Tourism Society
- Kalum Land & Resource Management Plan Implementation Committee (PIC)
- Educational Services
- Regional District of Kitimat-Stikine primary alternate to Councillor Stacey Tyers and secondary alternate to Councillor James Cordeiro
- Development Services Liaison



Councillor Stacey Tyers

- Housing Committee (with Lynne Christiansen)
- Regional District of Kitimat-Stikine
- Terrace Economic Development Association (TEDA)
- Leisure Services Liaison

Freemen of the City of Terrace

In 2015, the City of Terrace honoured its fifth City Freeman. Yvonne Moen was recognized for her dedication to documenting and promoting the history of the City of Terrace as well as her countless hours of volunteering with many community organizations. Yvonne was honoured during the opening ceremonies of Riverboat Days, with her son, daughter, and many friends present for the celebration.



Figure 3: Terrace's newest City Freeman, Yvonne Moen



Figure 2: City Freeman Yvonne Moen at her Celebration at Riverboat Days 2015



Figure 4: Yvonne with her daughter and son

Honoured City Freeman of the past include Emil Haugland, who received his key to the City in 1969; Vesta Douglas, who was a recipient in 1987; Bill McRae, was recognized in 1989; and Jack Talstra, who became a City Freeman in 2014. All of these honoured Freeman left their marks on the City and worked to make Terrace the incredible community it is today.



Figure 5: Emil Haugland, Freeman 1969



Figure 7: Bill McRae, Freeman 1989



Figure 6: Vesta Douglas, Freeman 1987



Figure 8: Jack Talstra, Freeman 2014

Strategic Planning

The City launched a new Strategic Plan for 2015-2019. In the Strategic Plan, Terrace was identified as the heart of Northwest B.C. and as a vibrant, diverse community with a strong economy. The goals are to provide a high quality of life with abundant recreation activities, easy access to outdoor adventures, a rich local culture, and strong First Nations relationships. Through strong leadership the City of Terrace will provide efficient delivery of core services to serve all generations, and facilitate economic growth in the region while fostering community pride and accessibility.

The Strategic Plan for 2015-2019 will focus on four aspects of the City, and identified strategies to help achieve the goals in each aspect of focus. These are:

- Community Planning;
- Financial Stability;
- Responsible Management; and
- Partnerships with Others.

Community Planning

The City will plan for growth in Terrace. It is recognized that mobility and transportation are critical to livability and growth and that the recreational amenities are a key attraction of our healthy community.

The strategic focus for community planning will include:

- Official Community Plan Updates
- Support Housing
- Transportation Master Plan
- Terrace Aquatic Centre Upgrades
- Parks and Recreation Master Plan



Figure 9: Celebration of 35 years of Public Transit in Terrace



Figure 10: Ribbon cutting ceremony at the Tuck Avenue Housing Project during the Northern B.C. R.E.N.T. conference

The City participated in several events throughout the year to promote community planning. The BC Not-for-Profit Housing Association (BCNPHA) held a Regional Education, Networking & Tradeshow (RENT) event in Terrace in June. The City has also worked with Telus, BC Transit, Ministry of Transportation and Infrastructure throughout the year. The Transportation Master Plan was initiated in 2015 with the final report expected in 2016.

The City also liaised with many of the community organizations and partners who work to maintain the City's recreational facilities. The Parks and Recreation Master Plan was drafted and Council attended events that helped promote the natural beauty of Terrace.

Financial Sustainability

The partnership with the Skeena Industrial Development Park is (SIDP) is a key component

of our community's health economic future. The City recognizes that a diverse economic environment is key to a vibrant and livable Terrace so it will advocate for investments in the region to be allocated in a fair and sustainable way.

The strategic focus for financial sustainability includes:

- Facilitate development
- Communication strategy for the Skeena Industrial Development Park (SIDP)
- Promote economic development
- Support existing businesses
- Foster a vibrant downtown
- Participate in the Northwest BC Resource Benefits Alliance

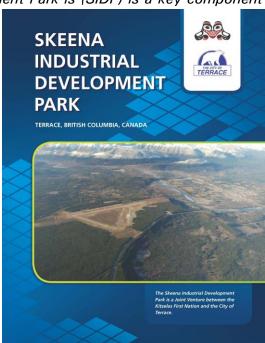


Figure 11: Skeena Industrial Development Park Brochure

Council met with numerous industrial leaders and proponents throughout the year including representatives from liquefied natural gas (LNG), mining, hydro, and forestry. They also participated in events promoting local agriculture, and resource management. The City had liaisons on the Terrace Downtown Improvement Area Society and Kermodei Tourism. Representatives from City Council attended the Council of Forest Industries (COFI) conference, Minerals North Conference, and the LNG in B.C. Conference.

Responsible Management

The City understands the importance of aligning the resources with the services that the community receives and expects. The City will be deliberate in its communications with residents and stakeholders, and will plan proactively for the replacement and upgrading of City infrastructure.

The strategic focus for Responsible Management includes:

- Human Resources planning
- Encouraging dialogue
- Social media
- Sound asset management principles
- Capital projects

The City approved the 2015 budget with a 0% tax increase to residents in 2015. We were able to facilitate reconstruction of a portion of Walsh Avenue and a portion of Graham Avenue, which included fixing subsurface infrastructure. The City also worked closely with its partners in the Northwest Resource Benefits Alliance to lobby the Provincial Government for revenue sharing of the funds generated through the mining and resource sectors, namely mining and LNG.



Figure 12: Terrace City Council and representatives of the Kitselas First Nation with Premier Clark and Ministers at the UBCM Convention in September 2015

Partnerships with Others

The City values its relationships with its First Nations neighbours. While the primary responsibility for social welfare rests with other levels of government, the City will advocate and support community health. The City also supports affordable housing in the community.

The strategic focus for partnerships with others includes:

- Cooperation and Protocol Agreements
- Collaboration with First Nations
- Support local not-for-profit organizations
- Partnering on affordable housing
- Advocating for improvements to health and social services
- Regional approach to social issues.

The City of Terrace worked very closely with its neighbouring communities.

Council participated in festivals and



Figure 13: Proceeds from the City Council's Riverboat Days
Pancake Breakfast are donated to the local food banks

parades in Prince Rupert, Kitimat, and Gitlaxt'aamiks. They continued to strengthen the partnership with Kitselas on the Skeena Industrial Development Park. Mayor and Council attended the Agreement in Principle signings for both Kitselas and Kitsumkalum, and the Haisla Incremental Treaty Agreement. The City also participated in the Northwest Regional Advisory Committee for the University of Northern British Columbia. Council continued the City's Housing Committee and the Youth Advisory Committee, and initiated a Homelessness Task Group to identify some of the issues surrounding homelessness in Terrace and identifying methods to help those in need. Council had seats on the Regional District of the Kitimat-Stikine Board and on the Northwest Regional Hospital District Board.



Figure 14: The City of Terrace float at the Aboriginal Days parade in Gitlaxt'aamiks

The City of Terrace also took part in Riverboat Days from the Opening Ceremonies, to the parade, and the Council's Pancake Breakfast. Mayor Leclerc spoke at the Terrace Women in Business event promoting women in politics.



Figure 15: Councillor Downie and Mayor Leclerc in the Riverboat

Days Parade



Figure 16: Mayor Leclerc, Councillor Prevost & Councillor Christiansen in period costume for the Riverboat Days parade

In November 2015, the City of Terrace signed a friendly exchange agreement with Qinhuangdao, China. This agreement will promoted exchanges of ideas, people, education opportunities and business opportunities between the two cities. Representatives from Kitselas First Nation, Kitsumkalum First Nation, and Northwest Community College were part of the signing ceremony, and will work with the City of Terrace to further this program.



Figure 17: Vice-Mayor of Qinhuangdao, Mr. Zhiyong and Mayor Leclerc shaking hands after signing Friendly Exchange Agreement



Figure 18: Chinese delegation with City Council in front of City Hall

Departmental Reports

2015 Department Heads

Chief Administrative Officer	Heather Avison
Corporate Administrator	Alisa Thompson
Financial Administrator	Phyllis Proteau
Fire Chief	John Klie
Director of Leisure Services	Carmen Didier
Director of Public Works	Rob Schibli
Director of Development Services	David Block
R.C.M.P. Inspector	Dana Hart

Corporate Administration

The City's Corporate Administration Department consists of the Corporate Administrator, Executive Assistant, Human Resources Advisor and Administration Secretary. This department provides legislative and administrative support to Mayor and Council, as well as other City Departments. Council meetings and functions are coordinated through Administration, and this department is also responsible for the maintenance and retention of bylaws of the City, communications, preparation of Council minutes and agendas, the Elections process, and for inquiries under the Freedom of Information and Protection of Privacy legislation.

Key activities in this Department over the past year include:

- The adoption by Council of some notable bylaws including an Animal Control Bylaw Amendment regarding the tethering of animals, Access to Information and Fees and Charges Bylaw amendments, the Terrace Solid Waste Collection and Disposal Bylaw, and the new Council Procedure Bylaw;
- Prepared for the annual Union of BC Municipalities convention;
- Updated the City's Communications and Engagement Plan;
- Organized a strategic planning session for Council and Senior staff;
- Prepared brochures on fireworks regulations, strategic priorities, the annual budget;
- Issued media releases;
- Provided staff support to the Housing Committee, the Terrace Community Foundation, the Homelessness Task Group, and the Youth Advisory Committee;
- Negotiated a three year contract with CUPE Local 2012;
- Organized the Riverboat Days Opening Ceremony during which Terrace resident Yvonne Moen received the honour of being made a Freeman of the City of Terrace;
- Organized a signing ceremony for the Friendly Exchange Agreement with Qinhuangdao, China;
- Organized events such as an open house during Volunteer Appreciation Week and the volunteer appreciation dinner to recognize and thank the residents who volunteer their time on City-related boards and committees and assisted with the organization of the Terry Fox Run;
- Updated the City's Workplace Harassment Policy.



Figure 19: Former Riverboat Days Captains and Queens, and other guests at the Riverboat Days Opening Ceremonies

Economic Development

In fall of 2015, the City brought economic development in house, creating a new Economic Development Manager (EDM) position that also includes the previous Corporate Lands Manager's responsibilities. The position is part of the Administration Department. A first project was to begin development of an Economic Development Strategy, with priorities set by Mayor and Council.

Planning also began with partner organizations for a business survey. To support small businesses, the City provided some funding and leadership to the 'Love Terrace Buy Local' marketing program with a steering committee of business owners.

Brownfield re-development was also a key focus area for 2015-2016 with two City owned properties undergoing environmental investigations; the former Co-op site on Greig Avenue and the former Skeena Cellulose site at the corner of Kenney Street and Keith Avenue. These lands are an important part of the City's economic development strategy and work is being advanced so these properties can be re-developed.

Working collaboratively with neighboring communities and First Nations is another economic development priority for the City; through the 'Invest in Northwest' committee (one of eighteen participating Northwest communities) we will be re-vamping the website as an investment attraction and marketing tool. The Economic Development department also continued to promote and support the development of the Skeena Industrial Development Park, our Joint Venture with the Kitselas First Nation.

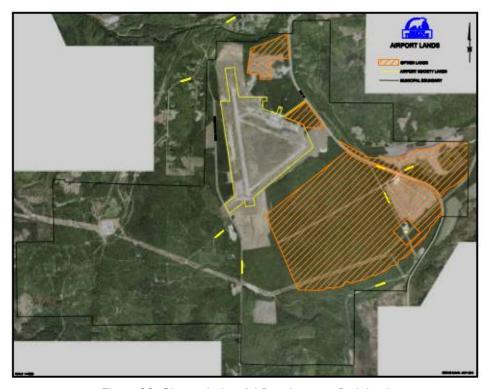


Figure 20: Skeena Industrial Development Park lands

Development Services

The Development Services Department is responsible for all community and land use planning activities, including long range planning and the processing of zoning, subdivision, development permit, and development variance permit applications. The Development Services Department also oversees initiatives related to corporate and community sustainability. Other primary services include building inspection and business licensing, geographic information systems and mapping, bylaw compliance and animal control.

Economic activity increased dramatically in the Northwest region in 2014 and carried through strongly into 2015. With this came a sustained increase in inquiries, applications and pressures on the delivery of services. The department processed 89 land use applications in 2015, as compared to 115 the previous year. Although the overall application numbers were lower, the nature and complexity of development increased. In total 18 Development Permits were issued for primarily large commercial properties, including two new hotels and a multi-family residential development of 35 townhouse units.

The Planning Intern term position, supported by Provincial Northwest Readiness funding, ended in June 2015 at which time a permanent Planner I position was offered to retain the intern as entry level Planner. The Planning department now has a strong complement with the City Planner supervising and supported by two permanent planning positions. This places the department in a good position to deal with the heavy workload and has enabled many smaller projects identified in recent years to be undertaken. The department is now able to provide additional support to other municipal departments on a regular basis.



Figure 21: Open House for the Official Community Plan

The Planning Division initiated a major long range planning project in 2015 to review and update the Official Community Plan (OCP). This project was directed by Council and included completion of the first ever population community survey conducted Terrace with consultant. This survey provided statistically accurate population data to augment the Statistics Canada population data from 2011. The

department also played a substantial role in supporting Leisure Services

throughout the Park and Recreation Master Plan process. The additional staffing resources were timely in assisting the Administration department in responding to multiple requests for review and input from major industrial resource projects in the region.

Sustainability planning and outreach efforts continued throughout 2015. Staff completed annual measuring and reporting on corporate (city wide) greenhouse gas (GHG) emissions as well as sought ways to support a reduction in residential emissions. 2014 corporate GHG emissions were calculated in 2015. 2014 emissions rose slightly when compared against 2013, due to an increase in activity and growth in our community over 2014.

Annual sustainability outreach initiatives continued in 2015 including participation in the annual community Garbathon, coordinating Bike to Work Week and other active transportation initiatives as well as collaborating with the Regional District to conduct a major household hazardous waste drive. The City-managed community gardens had

another successful year of growth, with garden plots fully utilized at both gardens.

Enhancements to the active transportation network continued to be a municipal priority. A new transit shelter was installed on Lakelse Avenue the busy Skeena location. This bus stop forms our main downtown transit transfer station for among multiple routes and is well utilized by ridership. The new shelter features seating and enhanced



extended Figure 22: Groundwork for new transit shelter in front of Skeena Mall

accessible access from the Mall parking facility.

The Building Inspection and Business Licensing Division issued building permits for approximately 52.0 million dollars in construction value, compared to 42.0 million in 2014 and 22.0 million in 2013. The total number of permits and the number of single family residential home permits issued in 2015 was 276 and 22 respectively, as compared to 346 and 29 in 2014. The total number of businesses licenses at year end for 2015 was 1,110 down slightly from 1,133 in 2014.

In 2015 the Geographic Information Systems/Mapping Division continued to maintain and update TerraMap, the City's digital mapping database, as well as provide regular support functions for planning and engineering and other City departments.

In 2015 Council approved the full time position for a Bylaw Compliance Officer which was successfully filled mid-year. The addition of the full time Officer was very well received in the community and has enhanced service delivery significantly while reducing workload on other department staff.

The number of complaints received and tickets issued for 2015 was 207 and 37 respectively. This included 138 complaints received and 8 tickets issued by the RCMP under the Noise Control Bylaw & Parks & Public Places Bylaw. The majority of the files processed in 2015 occurred in the last 6 months with the full time Bylaw Compliance Officer position filled.

The Animal Control Officer transitioned to a regular full time position in 2015. The Animal Control Division dealt with 61 registered complaints under the Animal Control Bylaw. The shelter staff cared for numerous animals and found homes for many abandoned pets through the animal adoption program. 599 private animal cremations were performed by the Animal Shelter in 2015 which was a slight decrease over the 700 performed in 2014. For many pet owners and the veterinarians in the region this cremation service continues to be well received and utilized.



Figure 23: Dedication of Constable Mike Buday Park on Floyd Street

Finance

The Finance Department is responsible for safeguarding the City's financial assets and planning to ensure the financial stability and viability of the City. Those safeguards include monitoring, control and allocation of financial resources within the City, in order to meet the short and long term budgetary goals and objectives that Council has set out in the five-year Financial Plan. The Finance Department is also accountable for implementing and administrating the City Information Technology (IT) systems. All financial transactions are completed in accordance with the Community Charter, the Local Government Act and Canadian Generally Accepted Accounting Principles as set out by the Public Sector Accounting Board.

The Finance Department has two distinct client groups; internal and external. Internal financial systems and reports are continually changing to meet the needs of the departments and of Council. External communication and reporting includes audited financial statements, annual reports and communication with media, stakeholder groups and individual taxpayers.

Core Services/Service Areas

- Financial Planning
- Accounting Services
- Information Technology
- Revenue Services

Key Activities

- Prepare the Financial Plan Bylaw through a series of open meetings with Council.
- Prepare the Tax Rates Bylaw guided by the goals and objectives of Council.
- Collect municipal property taxes as well as utility charges. Also collect property taxes on behalf of the Regional District of Kitimat-Stikine, Northwest Regional Hospital District, Province of BC, BC Assessment Authority and Municipal Finance Authority. Conducting, if necessary, an annual Tax Sale.
- Produce accurate and timely internal financial statements and monitor budgetary controls. Process and monitor accounts payable, payroll, employee benefits, accounts receivable, taxation and utilities. Co-ordinate City-wide cash systems and insurance transactions.
- Manage financial reserves.
- Administer the Terrace Regional Transit System Annual Operating Agreement and participate with the Regional District of Kitimat-Stikine in the Skeena Regional Transit System.
- Monitor RCMP agreements and financial transactions.

- Monitor the cost-sharing agreements between the Regional District of Kitimat-Stikine and the City of Terrace. These include the matters of arena, pool, leisure programs, library, cemetery, transit, fire protection and highway rescue.
- Prepare the Permissive Tax Exemptions Bylaw.
- Arrange for an annual audit of the financial statements. The Audited, Consolidated Financial Statement as of December 31, 2015 are included in this report.
- Research and co-ordinate grant applications including the use of Federal Gas Tax revenues and Gaming Funds.
- Maintain and provide technical support for the City's technology and computer systems and IT projects.

Fire Department

In 2015, the Fire Department consisted of 8 full time firefighters, 2 Chief Officers and a Clerk/Dispatcher. To complement the career staff, there were up to 21 Volunteer Firefighters that trained and worked alongside the paid staff to provide fire prevention, fire suppression, rescue, pre-hospital care and hazards mitigation. We strive to have 32 Volunteers on staff.



Figure 24: Terrace Fire Department staff

The following report includes incidents and activities for 2015 with 2014 comparison.

2015 Incidents: 1286 Total Incidents

968 Total 911 Dispatch Incidents compared to 902 in 2014

Breakdown of Total Calls

2015 **250** Fire Related & **718** First Responder/Medical/Rescue/MVI/Assist

2014 229 Fire Related & 673 First Responder/Medical/Rescue/MVI/Assist

In 2015, 911 Dispatched calls increased by 66 calls over 2014.

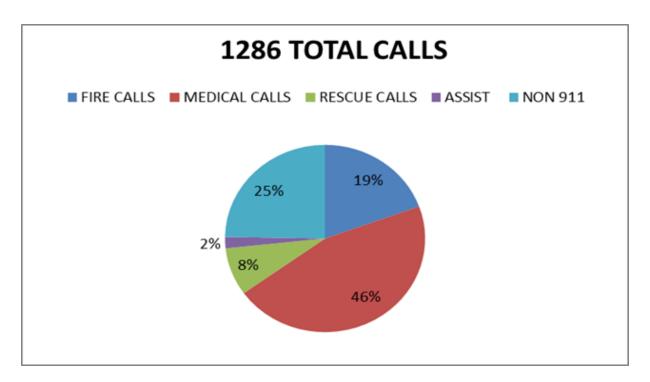
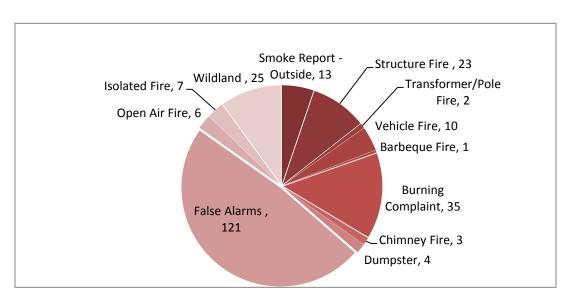




Figure 26: Firefighters fighting a possible chimney fire



Figure 25: Practice taking place at the Northwest Community College practice site



Breakdown of 250 fire calls Non 911 dispatch Events:

Terrace Fire Department dealt with a total of 318 non- 911 Dispatch calls

2015	153 Alarm System notifications from Businesses (fire drills, alarm testing)
2015	44 Community Events (including Fire Hall Tours, Fire Prevention talks)
2015	83 City of Terrace service calls
2015	25 Queries/Burning complaints
2015	13 Fire Extinguisher Training

2014 Non 911 Dispatch Events statistics are not available as this is a new statistic being tracked. It will continue to be tracked annually going forward.



Figure 27: Fire at barracks near the CN rail yard

Property Inspections:

802 Inspectable Properties

657 Inspections Scheduled for 2015

461 Completed Inspections in 2015

196 NOT Completed / Outstanding in 2015

2016 374 Scheduled Inspections + 196 Outstanding = 570 Total Due Inspections for 2016





Figure 29: Demonstration on how to extinguish stove top fires

Figure 28: Fire Chief for a Day

2015 On Call Hours:

Our Career and Volunteer members made themselves available for fire, first responder, rescue, motor vehicle incidents, and medical calls throughout the day and night.

Breakdown of hours by active members:

2015 61,050 Total On Call Hours

61,050 Hours/22 Members/52 weeks = 53.37 Hours per Member per Week

2014 49,962 Total On Call Hours

49,962 Hours/29 Members/52 weeks = 33.13 Hours per Member per Week

An increase of 11,088 On Call hours

A weekly increase of 20.24 Hours per Member per Week

Training

Training is a key component for the Fire Department to be successful to meet specific standards and best practices. This involves time and commitment from the paid staff as well as the volunteer firefighters. The Terrace Fire Department holds weekly training sessions after hours each Tuesday evening from 7:00 p.m. to 9:00 p.m. to teach core skills.





Figure 30: Fire practice at the training building on the Northwest Community College campus

Rescue Calls

For specialty skills, such as confined space rescue, high angle rescue, haz-mat rescue, and other technical tasks, the Fire Department brought in outside specialists to teach these courses. Once a month, the Department picked a specialty skill to be taught "in-house". Instructors provided the training for these courses and off duty members came in to train with the on-duty members for each training session.





Figure 31: Confined space rescue training





Figure 32: Tanks used for confined space rescue training

Fundraising Events/ Community Events

Every year the Firefighters sponsor or co-host a variety of events to either raise money or awareness for different organizations. In 2015, these included the "Gun and Hoses" hockey game with our local RCMP detachment; the "Fire Truck pull" in conjunction with United Way; "MD" drive to raise money and awareness for Muscular Dystrophy; and the favourite "July 1st Pancake Breakfast" that raises money for the Burn Fund of BC.





Figure 33: Annual Canada Day Pancake Breakfast



Figure 34: Fire truck pull in support of United Way's Muscular Dystrophy drive

Fire Prevention Talks and Tours

October is Fire Prevention month, and our Smoke House tour is a favourite event with our local elementary schools.







Figure 35: Smoke House tour at local elementary school

Motor Vehicle Rescue and Training

The Terrace Fire Department is responsible for responding to and mitigating motor vehicle accidents (MVAs) within this area, which was approximately 101 calls for 2015. The Fire Department staff put in hundreds of hours honing their abilities in the use of auto-extrication skills and patient care so that we are well prepared to help the people in these accidents.



Figure 36: Training for vehicle extraction



Figure 37: Responding to MVA with ambulance and helicopter support

Fire Training

Live fire training for our recruit class, our volunteer members, as well as the full time members, is an essential learning objective that our members work on from their first day on the job until their last day on the job.









Figure 38: Live fire training

Leisure Services

Leisure Services is responsible for the Sportsplex (2 ice rinks, banquet room and several meeting spaces, swimming pool, City parks, cemeteries, and recreation areas in Terrace. Each facility has seen expanded use in 2015 over previous years. Several new programs were initiated and facilities were upgraded in the past year.

Sportsplex Facility



Figure 39: Ringette players

In 2015, the ice was in for a total of thirty three weeks, twenty five with 2 sheets of ice and an additional eight weeks with 1 sheet of ice. Outside of regular practices and house leagues there were fourteen youth tournaments, 3 adult tournaments, and 3 hockey camps.

Weekly public skating sessions had a total 3,244 attendees with Wednesday free skate averaging 44 people per session.

Larger facility events included the Canucks Alumni game, Taekwondo Competition, Riverboat Days Soccer Awards and Banquet, Dry Grad/Prom, Foam Party, Business Expo and two Roller Derby bouts. Other rentals in the facility included fourteen private weddings, fifty birthday parties and numerous banquets and meetings. Statistics Canada set up a mobile office in the north parking lot from May – July.

Programs and Clubs

Fitness, public skating and youth activities continue to be the focus of community programming. One of our more popular new programs is called Music Together which brings moms and tots together 2-3 times a week to sing and dance. New adventure camps were held last summer including CanSail and Canoe Kids.

The Summer Daze program averaged 37 youth each week.



Figure 40: CanSail Daycamp offered at Lakelese Lake

Registration numbers for some of the groups using our facilities are as follows:

Program/Group	Registration	Program/Group	Registration
Drop in Fitness	7,835	Terrace Youth Soccer	779
Figure Skating Club	184	Minor Softball	224
Minor Hockey	340	Baseball	27
Ringette	62	Adult Softball (estimated)	220
Men's Rec League	230	Badminton	25
Volleyball	190	Ladies Soccer (indoor & outdoor)	160
Archery	75	Roller Derby	32

Pickle ball seems to be one of the fastest growing drop-in sports both indoors and outdoors. When the program first started we averaged about 6-8 players per session, we

now average 20 players per session and recently increased the number of sessions per week to accommodate more players.

Aquatic Centre

The Aquatic Centre continues to see more than 200,000 people through its doors annually. The facility's operating hours average 90 hours per week with public programs making up the majority of the scheduled times.



Figure 41: Creative Movement preschool dance program

Participation and attendance numbers are as follows:

Program/Group	Registration	Program/Group	Registration
Swimming Lessons	1,388	Friday Night Free Swim	4,585
Leadership Courses	101	Facility Passes Issued	527
Swim Club	<i>54</i>		

The Leisure Access Program continues to serve individuals and families who require financial assistance to access the Aquatic Centre facilities. A total of 208 3-month passes were distributed in 2015.

Accessibility improvements are ongoing with the recent installation of a murphy bed in one of the washrooms.

Cemeteries

The Municipal and the Kitsumgallum cemeteries had a total of 40 burial interments and 5 columbarium interments. 12 right-to-interment (licenses) were sold for future burials.

Parks and Playgrounds

City crews worked very hard to keep up with the park activities in 2015, particularly on the trails and the sports fields.

Howe Creek trail acquired a new bridge and Christie Park had one of its soccer pitches re-levelled.

The look-out at the top of Kalum Hill was developed with a viewing area and seating.

There were 160 flower baskets installed throughout the City last spring.



Figure 42: Tot soccer at Christie Park

Ferry Island

Ferry Island Park continues to be one of our most utilized trail systems in the City. Easy walking trails, off leash dog zone and majestic forest brand its popularity. The campground had 7,584 campers in 2015. This is up just over 1,000 from previous year.



Figure 43: A bark face along one of the Ferry Island trails

Public Works

The Public Works Department is responsible for operation of the City's infrastructure as well as the construction of most capital works improvement projects. The areas of responsibility include: roadway maintenance and reconstruction, snow and ice control, engineering and construction, storm water drainage collection, sanitary sewage collection and treatment, potable water supply and distribution, solid waste operations, purchasing, city buildings, and municipal fleet vehicles.

Our staff and resources were challenged by a very large snowstorm in February 2015 but weather and river throughout the rest of the year unremarkable allowing the department to focus on a full slate of planned works and regular operations.

Some of the projects undertaken by the Public Works Department in 2015 included:

Building Maintenance

- Office upgrades in the Development Services Public Works Building of the accommodate mapping and planning staff changes.
- Initiation of the next stage of heating and ventilation improvements in City Hall, upgrading heating and adding air conditioning to the PEP Figure 44: Snow cleared from sidewalks lease area in the basement.



after February 2015 snowfall

Upgraded Library window overhangs for weather protection and climate control.

Engineering & Roads

- Completed the design, reconstruction and paving of Haugland Avenue from Braun to Skeena Streets. Project was completed as a Resident Initiated Local Area Service Improvement and involved extensive consultation with the neighbourhood.
- Finished paving and boulevards for the reconstruction of Graham Avenue.
- Reconstructed the 4700 Block of Walsh Avenue.
- Upgraded Pedestrian signals and lighting at the Lakelse Emerson Intersection.
- Liaised with the Ministry of Transportation and Infrastructure (MoTI) on their study of the Highway 16 Corridor within and outside of the Municipality.
- Provided input on the MoTI signalization of Sande Street South and, with assistance from ICBC, provided siren pre-emption equipment for the signals.

- Coordinated the construction of Cory Drive, Smith Avenue, Floyd Street, Haugland Avenue, and Evergreen Street as well as the off-site works associated with several other developments.
- Managed the ongoing environmental site investigations at the former Co-op site.
- Commenced a Transportation Master Plan for the community.

Solid Waste

- Purchased two new collection trucks and 7,500 refuse and recycling carts for the implementation of automated curbside solid waste collection in 2016.
- Worked with Council and RDKS staff on planning the upcoming transition to the Forceman Ridge landfill and associated components of the Regional District's Terrace Area Integrated Solid Waste Management Plan.



Figure 45: New recycling and garbage bins for solid waste collection

• Continued education and outreach programs around backyard composting, waste diversion and recycling alternatives.

Wastewater System

- Replaced the sanitary force main and completed upgrades to the gravity collection system on 4700 Walsh Avenue.
- Upgraded the electrical controls kiosk at the Griffith lift station.

Water System

- Continued upgrades of the SCADA system for our waterworks operations. Works included power management, communications and monitoring enhancements.
- Completed a master plan of our water system. The master plan will aid in ensuring system sustainability.
- Completed a leakage investigation and structural soundness assessment of Wilson Reservoir #1.
- Replaced the entire water distribution network on 4700 Walsh Avenue.

Vehicle Fleet

- Two new Labrie solid waste collection trucks were purchased to replace our aging and high maintenance trucks. The new trucks were equipped with automated collection arms and two compartment bins. These units should improve collection efficiency, reduce workplace injuries, and allow simultaneous collection of 2 different solid waste streams.
- A near new grader was purchased to replace our 26 year old second grader.
- A near new sidewalk maintenance machine was purchased to replace our 20 year old plow/sweeper unit. Because of its low trade-in value and common attachments the old unit was kept as a spare.
- A new ½ ton pickup truck was purchased for the Bylaw Enforcement Officer.

Royal Canadian Mounted Police Terrace Detachment

The Terrace RCMP and members and staff are dedicated to the safety and security of the communities we serve including the City of Terrace, the First Nations communities of Kitsumkalum and Kitselas as well as the community of Thornhill and the surrounding Regional District of Kitimat-Stikine.

Message from the Acting Officer in Charge – Staff Sergeant Syd Lecky

Once again 2015 was another busy year with the Terrace Detachment receiving 11,790 calls for service with 7,674 occurring within the City of Terrace. Despite the transfer of 10 members from the Detachment and busy schedules, members and staff still found time to participate in many community events which increased our visibility in our communities and helped contribute to the success for many local charities and educational events.

There were several major police investigations including one homicide resulting in the death of a 25 year old man and another resulting in the death of a youth. Another notable and disturbing event was the aggravated assault of a woman in her own home in what was later determined to be a case of mistaken identity. In all cases perpetrators were identified and are being held to account for their actions.

There were several successful drug investigations resulting in many local drug traffickers being convicted, spending time in jail or awaiting trial. A sign of the times and equally disturbing has been a number of investigations related to internet safety and possession of child pornography, which has also resulted in a number of offenders being charged and awaiting trial.

One of the most memorable events of 2015 was the dedication ceremony for the Cst. Mike Buday Park by the City of Terrace. On March 19, Mayor Carol Leclerc dedicated the

park on behalf of the City. Members of the Buday family were in attendance. They were moved by the emotional event and grateful for the commitment by the City of Terrace to remember their brother. Many attended the event including City Council, First Nations leaders and RCMP officials led by the Commanding Officer, Deputy Commissioner, Craig Callens. This was very well attended and very much appreciated by the current and past

members of the Terrace RCMP.



Figure 46: Mike Buday Park Dedication by Mayor Leclerc and Commanding Officer, Deputy Commissioner, Craig Callens



Figure 47: RCMP members in Red Serge Marching at the Park

The policing priorities for 2015 included

- To deter, disrupt & prevent drug and alcohol related crime;
- To reduce property related crime (break & enter/mischief);
- To improve road safety by targeting impaired drivers and distracted drivers; and
- Through partnerships and enforcement reduce the level of family violence.

Four General Duty Watches, each consisting of a Corporal supervisor and 4 Constable Investigators, provide police services 24/7 to Terrace and the surrounding area. In support of General Duty, the Terrace Detachment includes a Forensic Identification Section, Police Dog Section, General Investigations/Drug Section, Crime Reduction Unit, Community Policing/Media Relations Unit, Victim Services, Records staff, Exhibit Custodian, and Court Liaison Officer. The Terrace Detachment also houses nine holding cells with full-time and part-time Municipal guard staff. Based in Terrace, West Pacific Traffic Services, a Collision Reconstructionist Unit, the North Coast Emergency Response Team (ERT), a District Advisory NCO and a Strategic Prevention Services officer. A Staff Relations Representative also provides services throughout the northwest; from Houston to the east, Haida Gwaii to the west, Kitimat to the south and Atlin to the north.

In 2015 Terrace Detachment undertook a number of proactive enforcement and crime reduction initiatives. The two-member Crime Reduction Unit, along with support from General Investigations Section (GIS) and our dedicated General Duty (GD) members, prolific offenders and persons released on conditions were closely monitored. Terrace Detachment members conducted 146 curfew checks, 326 street checks of persons behaving suspiciously, 300 foot patrols, and 254 licensed premise checks. Proactive enforcement resulted in numerous prolific offenders being arrested by our members throughout the year for breaching their release/probation conditions.

A key to a successful crime reduction strategy is community support and partnerships, and the Terrace Detachment is very fortunate. The Detachment works with volunteers at:

- Crime Stoppers;
- Victims Services;
- Restorative Justice;
- Auxiliary Constable Program;
- The Terrace Fire Department;
- Emergency Health Services;
- BC Sherriff Service who participated in our Candy Cane Check Stop;
- Northern Health; and
- Coast Mountains School District



Figure 48: Staff Sergeant Lecky speaking to Kermode Friendship Society

These groups all work collaboratively with the RCMP to address youth and health related issues. The RCMP also works with the High Risk Domestic Violence (HRDV) Committee comprised of Community Corrections, Mental health and Addictions, the Ministry of Children and Family Services, the Ksan Society and the Ministry of Social Development and Social Innovation. All of these groups work

together to mitigate the highest risk cases associated to domestic violence.

The strong support from City of Terrace and First Nations leadership has also played a key role in the successes in 2015. The Terrace RCMP were on hand for the Agreement-in-Principal (AIP) Treaty signing ceremonies in both Kitselas and Kitsumkalum with the Federal Minister of Aboriginal Affairs and Northern Development.



Figure 49: RCMP at signing of Kitsumkalum Agreement-In-Principle



Figure 50: Cram a Cruiser foodbank fundraiser

Key to building a safe community is our commitment to education and In 2015, **Terrace** awareness. Detachment continued to keep our communities informed with daily media summaries and news releases. The Terrace RCMP also undertook a number of crime prevention initiatives, including the "Lock Out Crime" program promoting security measures to protect vehicles from theft and vandalism and the annual Cram a Cruiser event to support local Food Banks. This year's event raised over \$2,000 and a significant amount of food for the Food Bank.

In addition to the DARE program delivered at several area schools, drug and alcohol abuse, "WITS" Anti-bullying and internet safety were among the topics presented by the RCMP at schools and in the community throughout the year.





Figure 51: Officers taking part in WITS program at local schools

Again last summer, in partnership with Big Brothers/Big Sisters and Terrace & District Community Services Society (TDCSS), Terrace RCMP hosted the Kids'n Kops Camp for 21 area youth providing a positive experience for young people.

Members, staff, and volunteers at Terrace Detachment are active participants in the community and are involved in numerous community events, including the Terrace and District Chamber of Commerce Business Expo, the Centennial Classic and Salmon Runs, National Aboriginal Day, McHappy Day, Canada Day, Riverboat Days, and Remembrance Day services.



Figure 52: Tim Horton's Camp Day

The Grade 12 physics class at Caledonia Senior Secondary had an opportunity to put their skills to the test with a practical application of their learning. The Traffic Services Collision Reconstructionist, assisted by other members of the RCMP, worked with students to simulate an accident scene. They were able to use their skills to calculate the speeds of vehicles that were involved in the collision on different road surfaces affected by ice and snow. Despite the weather, the event was much appreciated.

Along with investigations and enforcement, members and employees of Terrace RCMP are involved in a wide variety of programs and activities. We are committed to making this region a safe and healthy place to live, work and play. In addition to their regular duties, members and employees are dedicated volunteers, involved in such organizations as Air Cadets, Scouts, Minor Hockey, Big Brothers/Big Sisters, Rotary, and the United Way.



Figure 53: Officer with Caledonia Physics Class

Appendix "A"

Declaration of Disqualifications

There were no disqualifications made under Section 111 of the Community Charter in 2015.

Alisa Thompson, Corporate Administrator

Appendix "B"

Property Tax Exemptions

In accordance with section 98(2)(b) of the Community Charter, the following properties in the city of Terrace were provided permissive property tax exemptions by Council for 2015 in addition to any statutory exemptions provided by the Chamber Charter.

Name	Address	Address 2015 City Exempt Taxes	
Terrace Curling Association	3210 School	11,089.16	3,047.65
Women's' Aux to Hospital	4544 Lazelle	2,080.65	571.83
Terrace Elks	2822 Tetrault	1,147.77	522.43
Terrace Child Development Centre	2510 Eby	7,542.02	2,072.79
Terrace Child Development Centre	4665 Park	4,793.09	1,317.29
K'San House Society	4838 Lazelle	5,118.77	3,380.77
K'San House Society	4838 Lazelle	7,196.65	1,977.87
K'San House Society	2812 Hall	8,630.92	5,700.43
TEDA (Lease)	3224 Kalum	1,892.52	520.13
Seventh Day Adventists (All Nations Centre)	3312 Sparks	999.47	454.93
Terrace Beautification Society (Lease)	Greig Avenue	224.70	102.28
Terrace Little Theatre Society	3625 Kalum	4,672.35	1,284.11
Governing Council of the Salvation Army	3236 Kalum	4,206.23	1,156.01
	101-4805 Hwy 16		
My Recreational Mountain Co-op	W	1,572.42	432.15
Terrace & District Community Serv	4903 Medeek	1,190.37	786.20
Terrace & District Community Serv	4832 Loen	1,568.71	1,036.08
Terrace & District Community Serv	4650 Davis	1,349.77	891.47
Terrace & District Community Serv	4823 Graham	1,328.11	877.17
Terrace & District Community Serv	2806 Eby	1,082.10	714.69
Congregation of Jehovah's Witnesses	2908 Eby	745.11	339.15
Trustees of Kingdom Hall	2906 Eby	744.21	338.74
Zion Baptist Church	2911 Sparks	1,105.52	503.21
Terrace Evangelical Free Church	4640 Park	1,149.57	523.25
Terrace & District Council for Social	4622 T	750.40	500.0 6
Resources	4623 Tuck	758.49	500.96
Skeena Gursikh Society	4634 Walsh	736.12	335.06
Pentecostal Assemblies	4643 Walsh	544.67	247.92
Christian Reformed Church	3602 Sparks	654.33	297.83
Parking (next to Kwinitsa House)	4801 Hwy 16 W	1,856.02	510.09
Terrace Calvin Christian School	3608 Sparks	4,377.52	1,203.08
Terrace Gospel Hall	4802 Scott	537.48	244.65
Knox United Church	4907 Lazelle	801.73	364.93
Pentecostal Assemblies	3511 Eby	1,445.27	657.85
Roman Catholic Episcopal Corp.	4836 Straume	2,819.13	774.79
Roman Catholic Episcopal Corp.	4836 Straume	769.37	350.20

Name	Address	2015 City Exempt Taxes	2015 Other Exempt Taxes
Salvation Army	3236 Kalum	638.15	290.47
Anglican Synod Diocese	4506 Lakelse	1,039.91	473.34
George Little House	3100 Kalum St.	1,513.46	415.95
Skeena Valley Guru Nanak Soc.	4916 Medeek	749.60	341.20
Christian and Missionary Alliance	4919 Agar	667.81	303.97
Uplands Baptist Church	5003 Halliwell	602.20	274.10
Skeena Valley Baptist Church	3306 Griffiths	177.06	80.59
Seventh-Day Adventist Church	5401 McConnell	926.66	421.79
Fisherman's Park	5831 Hwy 16 W	269.64	122.73
Terrace Kitimat Airport Society	4401 Bristol	1,135.65	177.11
Terrace Kitimat Airport Society	4401 Bristol	198,855.48	54,651.79
Terrace Kitimat Airport Society	4401 Bristol	1,329.33	605.07
		294.635.25	92.196.10

Appendix "C"

Consolidated Financial Statements

Consolidated Financial Statements

December 31, 2015

City of Terrace December 31, 2015

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MANAGEMENT'S REPORT

The management of the City of Terrace is responsible for the integrity of the accompanying consolidated financial statements. The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. The preparation of the consolidated financial statements necessarily includes some amounts which are based on the best estimates and careful judgement of management.

To assist in meeting its responsibility, management maintains accounting, budget and other internal controls. These controls provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, in order that the integrity of financial records is maintained.

The consolidated financial statements have been audited by the independent firm of Carlyle Shepherd & Co. Their report to the Mayor and City Council, stating the scope of their examination and opinion on the consolidated financial statements accompanies this statement.

CAROL LECLERC

MAYOR

PHYLLIS PROTEAU

FINANCIAL ADMINISTRATOR

CITY OF TERRACE COUNCIL - 2015

MAYOR

Carol Leclerc

COUNCILORS

Sean Bujtas Lynne Christiansen James Cordeiro Brian Downie Michael Prevost Stacey Tyers

APPOINTED OFFICALS - 2015

Chief Administrative Officer	H. Avison
Financial Administrator	P. Proteau
Corporate Administrator	A. Thompson
Fire Chief	J. Klie
Director of Public Works	R. Schibli
Director of Development Services	D. Block
Director of Leisure Services	C. Didier

SECOND FLOOR

4544 LAKELSE AVENUE

TERRACE BC V8G 1P8

TELEPHONE 250-635-6126

FACSIMILE 250-635-2182

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council City of Terrace

Report on the Financial Statements

We have audited the accompanying consolidated statement of financial position of the City of Terrace as at December 31, 2015 and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended and a summary of significant accounting policies.

Management Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted the audit in accordance with Canadian generally accepted auditing standards. These standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures depend on the auditor's judgment, including the assessment of the risks of material misstatement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate for the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2015 and the results of its operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Supplementary Information

KITIMAT

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of the City taken as a whole. The current year's supplementary information in Schedules 1 to 3 is presented for purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and is, in our opinion, fairly stated in all material respects, in relation to the financial statements taken as a whole.

Terrace, BC May 24, 2016

· V PRINCE RUPERT

SMITHERS

TERRACE

City of Terrace consolidated Statement of Financial Position AS AT DECEMBER 31, 2015

	2015	2014
Financial Assets		
Cash and short-term investments (Notes 1 and 2)	\$25,156,634	\$25,887,313
Taxes receivable	303,250	266,518
Accounts receivable (Note 3)	1,203,493	932,225
Land held for resale (Note 1)	1,407,646	1,767,646
Municipal Finance Authority of BC - Debt Reserve Fund (Note 4)	37,791	36,832
Investment in affiliated entities (Note 5)	441,329	685,320
	28,550,143	29,575,854
Liabilities		
Accounts payable and accrued liabilities	2,553,534	3,093,754
Deposits and prepayments	1,462,865	1,493,323
Accrued vacation	695,653	646,239
Care fund liability (Note 7)	205,341	199,237
Landfill closure liability (Note 8)	322,270	307,691
Skeena Industrial Development Park joint venture (Note 6)	11,278,784	11,150,961
Long term debt (Note 9)	2,569,470	3,298,682
	19,087,917	20,189,887
Net financial assets	9,462,226	9,385,967
Non-financial assets		
Inventory and other (Note 1)	710,648	756,356
Tangible capital assets (Note 1 and Schedule 2)	79,115,318	76,475,237
	79,825,966	77,231,593
City Position	89,288,192	86,617,560
City Position consists of:		
Operating fund	5,812,219	6,715,655
Reserves funds (Schedule 3)	6,930,126	6,725,352
Equity in tangible capital assets (Note 10)	76,545,847	73,176,553
	\$89,288,192	\$86,617,560

Approved by:

CAROL LECLERC

MAYOR

FINANČIAL ADMINISTRATOR

City of Terrace CONSOLIDATED STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2015 Unaudited Budget	2014
Revenues			
Net taxes available for municipal purposes (Note 11)	\$ 14,168,572	\$ 13,991,653	\$ 13,375,486
User fees and sale of goods and services	5,248,291	4,727,098	4,840,789
Government grants and cost sharing (Note 12)	3,302,273	3,670,304	3,499,641
Investment income	258,546	130,000	181,187
Land sales, net	633,942	-	551,028
Developer contributions	1,175,000	-	1,280,829
Other revenue	96,652	168,145	389,843
	24,883,276	22,687,200	24,118,803
Expenses			
Protective services	5,604,768	5,637,980	5,272,739
Leisure services	4,000,280	3,997,405	3,613,565
Transportation and transit	3,499,565	3,439,431	3,307,761
Development services	1,871,849	2,106,421	2,010,744
General government	1,752,613	1,861,665	1,753,290
Waste management	461,000	486,758	488,114
Water operations	1,010,624	911,653	1,024,986
Sewer operations	578,894	512,646	625,878
Interest and bank charges	151,750	156,404	153,013
(Gain)/loss on disposal of tangible capital assets	(19,222)	-	
Other services	83,717	109,798	82,790
Amortization of tangible capital assets	3,216,806	3,155,183	3,308,668
	22,212,644	22,375,344	21,641,548
Revenue over expenses	2,670,632	311,856	2,477,255
Opening position	86,617,560	86,617,560	84,140,305
Closing position	\$ 89,288,192	\$ 86,929,416	\$ 86,617,560

City of Terrace CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2014
Revenue over expenses	\$ 2,670,632	\$ 2,477,255
Acquisition of tangible capital assets	(5,871,665)	(3,373,899)
Amortization of tangible capital assets	3,216,806	3,308,668
(Gain)/loss on disposal of tangible capital assets	(19,222)	(768,087)
Proceeds on sale of tangible capital assets	34,000	1,019,000
Transfer of land inventory to joint venture		991,251
Inventory and other	45,708	(126,886)
Increase (decrease) in net financial assets	76,259	3,527,302
Net financial assets - beginning of year	9,385,967	5,858,665
Net financial assets - end of year	\$ 9,462,226	\$ 9,385,967

City of Terrace CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2014
Operating transactions		
Revenue over expenses	\$ 2,670,632 \$	2,477,255
Non-cash items:		
Amortization	3,216,806	3,308,668
(Increase) decrease in inventory and other	45,708	(126,886)
(Increase) decrease in taxes receivable	(36,732)	424,980
(Increase) decrease in accounts receivable	(271,268)	238,197
(Decrease) in accounts payable and accrued liabilities	(540,220)	(128,267)
Decrease in land held for resale	360,000	-
Increase (decrease) in deposits and prepayments	(30,458)	270,443
Increase in accrued vacation	49,414	42,781
Increase in care fund liability	6,104	7,553
Increase in landfill closure liability	14,579	17,882
Decrease in land inventory		991,251
Cash provided (used) by operating transactions	5,484,565	7,523,857
Capital transactions		
Acquisition of tangible capital assets	(5,871,665)	(3,373,899)
Proceeds from the disposal of tangible capital assets	34,000	1,019,000
(Gain)/loss on the disposal of tangible capital assets	(19,222)	(768,087)
Cash applied to capital transactions	(5,856,887)	(3,122,986)
Financing and investing activities		
Debt issued	-	560,000
Debt repayment	(704,503)	(371,421)
(Increase) decrease in investment in affiliated entities	243,991	(202,154)
Increase in Skeena Industrial Development Park Joint Venture	127,823	11,150,961
Actuarial adjustments	(24,709)	(21,271)
Decrease in MFA debt reserve	(959)	(500)
Cash (provided) used in financing and investing activities	(358,357)	11,115,615
Increase (decrease) in cash position	(730,679)	15,516,486
Cash and cash equivalents - beginning of year	25,887,313	10,370,827
Cash and cash equivalents - end of year	\$ 25,156,634 \$	25 887 313

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

1. Significant Accounting Policies

The consolidated financial statements of the City of Terrace (the City) are prepared by management in accordance with Canadian generally accepted accounting principles for municipal governments established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Professional Accountants. The significant accounting policies are summarized as follows:

a) Basis of accounting

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Expenditures are accounted for in the period the goods and services are acquired and a liability is incurred or transfers are due.

b) Fund accounting

Funds within the consolidated financial statements consists of the operating, capital and reserves funds. Transactions between funds are recorded as inter fund transfers.

Operating Fund This fund, consisting of the general, water and sewer operating funds,

comprises the operating costs of the services provided by the City.

Capital Fund This fund, consisting of the general, water and sewer capital funds,

comprises property, plant and equipment expenditures and related

financing.

Reserves Fund The reserves fund has been established to hold assets for specific future

purposes as approved by City Council. Allowable transfers to and from

these funds are defined in reserve fund establishment bylaws.

c) Tangible capital assets

Tangible capital assets, comprised of capital assets and capital work-in-progress, are recorded at cost less accumulated amortization and are classified according to their functional use. Amortization is recorded on a straight-line basis over the estimated useful life of the asset commencing the year after the asset is put in to service. Donated tangible capital assets are reported at fair value at the time of donation. Estimated useful lives are as follows:

Land improvements	20 years
Buildings	20 to 50 years
Furniture, equipment and technology	5 to 20 years
Motor vehicles	13 to 20 years
Transportation infrastructure	25 to 50 years
Storm sewer	50 years
Dyke and erosion protection	25 years
Water infrastructure	50 years
Sanitary sewer infrastructure	50 years

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

1. Significant Accounting Policies (continued)

d) Inventory

Inventories held for consumption are recorded at average landed cost.

e) Land held for resale

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for land acquisition and improvements to prepare the land for sale.

f) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services.

g) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. It is reasonably possible that circumstances may arise that cause actual results to differ from management estimates, however, management does not believe it is likely that such differences will materially affect the City's financial position. Adjustments, if any, will be reflected in operations in the period of settlement.

Significant areas requiring the use of management estimates relate to amortization of tangible capital assets, the collectibility of accounts and taxes receivable and the landfill closure liability.

h) Financial instruments

The City's financial instruments consist of cash, short-term investments, accounts receivable, accounts payable and long-term debt. The City measures financial assets and liabilities at market value at the date of acquisition except for those investments quoted in an active market, which are reported at market value. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments.

i) Reporting entity and principles of financial reporting

The City's reporting entity includes the municipal government and entities that are either contolled or owned by it. All controlled entities are fully consolidated on a line-by-line basis except for government business enterprises that are consolidated on a modified equity basis.

Under the modified equity basis, accounting policies are not adjusted to conform to the City, interorganizational transactions and balances are not eliminated and the City recognizes annual earnings or losses in its statement of operations with a corresponding increase or decrease in the investment. Any distributions reduce the carrying value of the investment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

1. Significant Accounting Policies (continued)

i) Reporting entity and principles of financial reporting (continued)

The City's reporting entity includes:

Terrace Community Forest LP Terrace Community Forest Limited Government business enterprise 99% Government business enterprise 100%

2. Cash and short-term investments

Cash and short-term investments are comprised of cash on deposit and investments as follows:

	2015	2014
	\$	\$
Municipal Finance Authority of B.C. investments:		
MFA Money market fund	\$ 5,155,440	\$ 2,012,928
MFA Short-term bond and intermediate funds	13,096,870	1,640,536
MFA Care fund investment	200,321	196,589
Scotiabank investments	4,028,000	18,878,000
	22,480,631	22,728,053
Cash	2,676,003	3,159,260
	\$25,156,634	\$25,887,313

3. Accounts receivable

	2015	2014
	\$	 \$
Government grants receivable:		
Provincial		
Ministry of Housing and Social Development - Gaming revenue	\$ 151,198	\$ 187,193
Northern Development Intiative Trust	125,852	152,175
Trade receivable - sewer and water	58,962	61,008
GST rebate	149,494	77,860
RCMP prisoner cost reimbursement	49,032	67,828
Other	668,955	 386,161
Accounts receivable	\$ 1,203,493	\$ 932,225

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

4. Municipal Finance Authority of BC - Debt Reserve Fund

The Municipal Finance Authority of BC ("MFA") provides capital financing for regional districts and their member municipalities and with respect to this, is required to establish a Debt Reserve Fund. Each regional district and its member municipalities who share in the proceeds of a debt issue are required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. This fund is held in trust by MFA as protection against loan default. Upon the maturity of a debt issue the unused portion of the Debt Reserve Fund established for that issue, including interest earned on it, is discharged to the original contributors.

5. Investment in affiliated entities

Terrace Community Forest Limited Partnership manages the community forest licence in three general areas around Terrace. The City, as sole limited partner, has a 99% partnership interest with the general partner, Terrace Community Forest Limited, holding the remaining 1%.

The government business enterprise has been consolidated on a modified equity basis.:

		2015	2014
Balance Sheet			
Cash and short term investments	\$	540,890	\$ 888,121
Accounts and other receivables		15,491	5,446
Equipment			87
Total assets		556,381	893,654
Trade and other payables	-	19,865	33,146
Sivliculture provision	2000000000000	95,187	175,188
Total liabilities		115,052	208,334
Partner capital		441,329	685,320
Total liabilities and partner capital		556,381	893,654
Statement of Comprehensive Income			
Revenue		665,276	2,001,417
Direct Costs		(647,574)	(1,589,028)
Expenses		(137,790)	(131,651)
Other income		5,436	22,748
Net income (loss) for the year	Section 2	(114,652)	303,486

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

5.	Investment in affiliated entities (continued)			
		2015		2014
	Summary of Investments in Affiliated Entities			
	Owner equity in Terrace Community Forest Limited	\$ 4,647	\$	6,788
	Partnership capital in Terrace Community Forest Limited Partnership	436,682	uli Chall de Alenha Chael	678,532
	Total investment in affiliated entities	441,329		685,320

6. Skeena Industrial Development Park joint venture

The City and the Kitselas First Nation have entered into a multi-year Joint Venture agreement for the sale of land know as the Skeena Industrial Development Park. The main purpose of the Joint Venture is to stimulate economic development in the area. The Joint Venture has an agreement with the Province of B.C. to purchase land as needed in the specified area. The profits, if any, are to be shared equally when all the land is sold. The joint venture has received \$12,920,800 and incured expense totalling \$1,642,015. The Joint Venture is to provide road and water services to the site. The cost to provide these services is currently unknown. If the Joint Venture cannot provide the services, a significant amount of the funds received will be refunded.

7. Care fund liability

	2015		2014
		3434 S V	
Perpetual care (cemetery) fund	\$ 205,341		199,237

The use of perpetual care (cemetery) fund monies, together with any earnings thereon, is restricted by legislation.

8. Landfill Closure Liability

The City of Terrace landfill is nearing the end of its useful life. The City is actively working with the Regional District of Kitimat Stikine on the development of a regional landfill south of Terrace at Forceman Ridge. When this new Regional District landfill is opened, the Terrace landfill will close and operations will move to post-closure functions.

The City is responsible for the closure and post closure costs with respect to the Terrace landfill. A landfill closure liability amount of \$322,270 (2014 - \$307,691) has been set-up to cover estimated future costs related to closure.

City of Terrace NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

	2015		2014
Municipal Finance Authority of British Columbia ("MFA")		HAZIO (10.90.	
Debenture debt matures in 2018 to 2029 and debenture debt annual interest rates range from 3.25% to 4.9%.	2,269,470	\$	2,848,682
Northern Development Initiative Trust ("NDI")			
Northern Development Initiative Trust loan is non-interest bearing with equal annual repayments of \$150,000.	 300,000		450,000
	 2,569,470	dan-sussana	3,298,682

Principal repayments for the next five years are:

	2016	2017	2018	2019	2020
Principal payment	\$ 106,502 \$	106,502	106,510 \$	103,200 \$	103,200
Actuarial addition	29,957	35,416	41,093	45,410	51,354
	136,459	141,918	147,603	148,610	154,554
Principal payment	150,000	150,000			
	\$ 286,459 \$	291,918	\$ 147,603 \$	148,610 \$	154,554

11.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

10. Equity in tangible capital assets

Equity in tangible capital assets represents the net book value of total tangible capital assets less long term obligations assumed to acquire those assets. The change in consolidated equity in tangible capital assets is as follows:

2015

2014

Increases:		
Capital acquisitions	\$ 5,871,665	\$ 3,373,899
Retirement of debt - principal repayment	704,503	371,421
-actuarial adjustment	24,709	21,271
Decreases:		
Proceeds from issue of debt		(560,000)
Dispositions at net book value	(14,777)	(250,914)
Amortization of tangible capital assets	(3,216,806)	(3,308,668)
Change in equity in tangible capital assets	3,369,294	(352,991)
Equity in tangible capital assets - beginning of year	73,176,553	73,529,544
Equity in tangible capital assets - end of year	\$76,545,847	\$73,176,553
N. 44		
Net taxes available for municipal purposes		
	2015	2014
Taxes:		
Property	\$19,284,976	\$17,636,609
Frontage Taxes	661,974	657,394
Utility Fees	449,717	430,856
Revenue in lieu of taxes	339,753	316,072
Penalties and interest on taxes	87,526	115,733
	20,823,946	19,156,664
Less taxes on behalf of:		
School	5,350,815	4,754,825
North West Regional Hospital District	885,380	730,090
Regional District of Kitimat-Stikine	293,723	195,556
B.C. Assessment Authority	125,070	100,412
Municipal Finance Authority	386	295
·	6,655,374	5,781,178
Net taxes available for municipal purposes	\$14,168,572	\$13,375,486

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

12. Government grants and cost sharing

The following government grants and cost sharing have been included in revenues:

	2015	2014
Capital project grants		
- Federal	\$ 21,125	10,500
- Provincial		191,994
Regional District / Other	588,168	544,537
	609,293	747,031
Operating grants and cost sharing		
- Federal	36,661	4,581
- Provincial	669,314	1,301,970
Regional District / Other	1,987,005	1,446,059
	2,692,980	2,752,610
	3,302,273	3,499,641

13. Commitments and contingencies

a) Capital requirements

City Council has approved a 2016 - 2020 tangible capital expenditure financial plan of \$21,187,225. The 2016 requirement of \$5,672,415 is to be funded as follows:

Operating funds and reserves Grants and donations	\$ 4,445,085 1,227,330
	\$ 5,672,415

b) Pension plan

The City of Terrace and its employees contribute to the Municipal Pension Plan (the Plan), a jointly-trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2014 the Plan has about 185,000 active members and approximately 80,000 retired members. Active members include approximately 111 contributors from the City of Terrace.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

13. Commitments and contingencies (continued)

b) Pension plan (continued)

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent valuation for the Municipal Pension Plan as at December 31, 2012, indicated a \$1,370 million funding deficit for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2015 with results available in 2016.

Employers participating in the Plan record their pension expenses as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

The City of Terrace paid \$701,220 for employer contributions to the Plan in fiscal 2015 (\$598,960 in 2014).

c) Third party claims

The City is involved in certain legal actions, the outcome of which is uncertain at this time. Accordingly, no provision has been made in the accounts for these actions.

d) B.C. Assessment Authority appeals

Due to the uncertainty of the outcome of appeals to the B.C. Assessment Authority, it is not possible to accurately estimate any liability to repay taxes or any asset for taxes receivable. It is the policy of the City to record the effect of any tax adjustments relating to outstanding appeals in the year the taxes are repaid or received.

e) Contingent liabilities

- (i) The City, as a member of the Regional District of Kitimat-Stikine, is jointly and severally liable for their net capital liabilities.
- (ii) The loan agreements with the Municipal Finance Authority ("MFA") provide that if the MFA does not have sufficient funds to meet payments on its obligations it shall make payments from the Debt Reserve Fund which is established by contributions from all borrowing participants. If the Debt Reserve Fund is deficient the MFA's obligations become a liability of the Regional District and may become a liability of the participating municipalities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

14. Segmented Information

The City of Terrace is a municipal government that provides a wide range of services to its residents and taxpayers. The City operations and activities are organized and reported by segments. These segments include Protective Services, Leisure Services, Transportation and Transit, Development Services, General Government, Waste Management, Water Operations and Sewer Operations and Other Services. Revenues include government grants, user fees, investments income and property taxation; the latter being the largest source of funding. Operating results are reported by segment in Schedule 1. Property taxation, which funds many of the operations, is not allocated to a specific segment and is reported as unallocated.

Protective Services

Protective Services is comprised of fire protection and policing. The Fire Department is responsible for fire suppression, fire prevention, fire safety, highway rescue and emergency preparedness. The Royal Canadian Mounted Police operates under agreement to provide police services to the City.

Leisure Services

The Leisure Services department operates and provides services for the pool, arenas, parks, trails and open spaces and leisure programs. The Terrace Public Library, Heritage Park Museum and community grants are also reported under this segment.

Transportation and Transit

The Public Works department provides transportation service including street maintenance, snow removal, building maintenance, street lighting, traffic lights, fleet maintenance, storm sewer and inventory control. Transit services, also reported under this segment, are provided under contract with BC Transit.

Development Services

The Development Services department is responsible for land use, sustainable planning and general development services. This includes building inspection, business licensing, animal control, planning, mapping and bylaw enforcement. The Skeena Industrial Development Park Joint Venture with the Kitselas First Nation is managed by the City and reported under this segment. Tourism services provided by Kermodei Tourism Society and economic development are also reported under this segment.

General Government

General government operations include legislative services, general administration, finance and information technology functions.

Waste Management

Waste management services are provided by the Public Works department and include the collection and treatment/disposal of solid waste, yard waste and recycling.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2015

14. Segmented Information (continued)

Water Operations

This segment includes all operating activities related to pumping, treating and distributing water throughout the city and operates under the Public Works department.

Sewer Operations

This segment includes all operating activities related to collection and treatment of wastewater throughout the city and operates under the Public Works department.

Other Services

Other services include cemetery services.

CONSOLIDATED SCHEDULE OF SEGMENTED REVENUE AND EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015

(Schedule 1)

	Protective services	Leisure Tr services	Transportation D and transit	Development services	General government	Waste management
Revenue						
Net taxes available for municipal purposes	€ 9 1	⇔ 1	€) 1	⇔ 1	€ 7	ı
User fees and sale of goods and services	311,987	973,835	470,286	845,386	ı	1,052,319
Government grants and transfers	190,316	966,644	132,423	48,009	1,804,880	1
Investment income	ı	i	ı	ı	1	ı
Developer contributions	1	1	1	1	ı	ı
Land sales, net	ı	ı	ı	1	ı	ı
Other revenue	1	ı	1,	•	212,298	I
	502,303	1,940,479	602,709	893,395	2,017,178	1,052,319
Expenses						
Salaries and wages	2,494,937	1,817,507	834,561	1,227,161	1,251,252	166,815
Goods and services	3,109,831	2,182,773	2,665,005	644,688	501,361	294,185
Interest and bank charges	ı	127,708	3,916	3,232	16,894	ı
Amortization of tangible capital assets	106,607	754,335	1,587,283	4,442	136,390	ı
(Gain)/loss on disposal of tangible capital assets	1	1	(19,222)	-	1	1
	5,711,375	4,882,323	5,071,543	1,879,523	1,905,897	461,000
Excess (deficiency) of revenue over expenses	\$ (5,209,072)\$	(5,209,072) \$ (2,941,844) \$	(4,468,834) \$	(986,128) \$	111,281 \$	591,319

The accompanying notes are an integral part of these financial statements.

City of Terrace consolidated segments

CONSOLIDATED SCHEDULE OF SEGMENTED REVENUE AND EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015

(Schedule 1)

	Water	Sewer			2015 Unaudited	2015	2014
	operations	operations Otl	Other services Unallocated	Unallocated	Budget	↔	↔
Revenue							
Net taxes available for municipal purposes	⇔ ∙	⇔ '	\$	\$ 14,168,572 \$ 13,991,653 \$ 14,168,572 \$ 13,375,486	13,991,653 \$	14,168,572 \$	13,375,486
User fees and sale of goods and services	1,045,682	509,005	39,792	ı	4,727,098	5,248,291	4,840,789
Government grants and transfers	160,000	ı	š	ı	3,670,304	3,302,273	3,499,641
Investment income	1	l	•	258,546	130,000	258,546	181,187
Developer contributions	ı	ī	•	1,175,000	ı	1,175,000	1,280,829
Land sales, net		1	•	633,942	1	633,942	551,028
Other revenue	1	1	•	(115,646)	168,145	96,652	389,843
	1,205,682	509,005	39,792	16,120,414	22,687,200	24,883,276	24,118,803
Expenses							
Salaries and wages	350,514	241,943	70,062	1	8,474,717	8,454,751	7,882,709
Goods and services	660,110	336,950	13,656	ı	10,589,040	10,408,559	10,297,158
Interest and bank charges	1	ı	•	ı	156,404	151,750	153,013
Amortization of tangible capital assets	286,823	340,926	•	ı	3,155,183	3,216,806	3,308,668
(Gain)/loss on disposal of tangible capital assets	1	1	•	1	ı	(19,222)	
	1,297,447	919,819	83,718		22,375,344	22,212,644	21,641,548
Excess (deficiency) of revenue over expenses	\$ (91,765) \$	(410,814) \$	(43,926) \$	(43,926) \$ 16,120,414 \$	311,856 \$	2,670,632 \$	2,477,255

The accompanying notes are an integral part of these financial statements.

City of Terrace SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2015

(Schedule 2)

			Cost	st			Accumulated Amortization	Amortization			
		Opening Balance	Additions Disposals	Disposals	Ending balance	Opening Balance	Amortization	Accumulated amortization on disposals	Ending balance	Net book value 2015	Net book value 2014
Land	8	9,593,935 \$	39,916 \$	9,593,935 \$ 39,916 \$ (13,278) \$	9,620,573	·	- & -	\$ - \$	-	9,620,573	9,620,573 \$ 9,593,935
Land Improvements		4,023,148	372,407	•	4,395,555	2,393,485	5 184,979	1	2,578,464	1,817,091	1,629,663
Buildings		23,813,405	232,377	I	24,045,782	11,581,308	3 676,813	ı	12,258,121	11,787,661	12,232,097
Motor Vehicles		4,859,153	45,632	(29,602)	4,875,183	2,581,257	7 214,821	(28,102)	2,767,976	2,107,207	2,277,896
Furniture, equipment and technology		1,904,595	84,678	ı	1,989,273	1,428,987	108,206	1	1,537,193	452,080	475,608
Transportation infrastructure		45,479,075	155,503	1	45,634,578	23,223,053	1,158,091	1	24,381,144	21,253,434	22,256,022
Water infrastructure		15,665,118	61,871	ı	15,726,989	6,786,419	9 286,823	1	7,073,242	8,653,747	8,878,699
Sanitary sewer infrastructure		15,142,121	50,255	ı	15,192,376	7,037,102	340,926	1	7,378,028	7,814,348	8,105,019
Storm sewer		12,313,756	37,935	1	12,351,691	5,137,051	1 246,147	1	5,383,198	6,968,493	7,176,705
Assets under construction		3,849,593 4,791,091	4,791,091	•	8,640,684	•	1	1	,	8,640,684	3,849,593
	\$	\$ 136,643,899 \$5,871,665 \$ (42,880) \$ 142,472,684	5,871,665 \$	3 (42,880) \$	142,472,684	\$ 60,168,662	\$ 60,168,662 \$ 3,216,806 \$		(28,102) \$ 63,357,366 \$ 79,115,318 \$ 76,475,237	79,115,318	376,475,237

The accompanying notes are an integral part of these financial statements.

CONSOLIDATED SCHEDULE OF RESERVE FUND ACTIVITIES City of Terrace

FOR THE YEAR ENDED DECEMBER 31, 2015

(Schedule 3)

57,774 (1,221,215)1,368,215 6,725,352 13,940 \$ 6,930,126 Total **⇔** 1 transportation 40,000 (26,060)Active \$ 000,000 505,950 \$ 5,950 Affordable housing 47,640 \$ 86,226 \$ 566 38,020 acquisition Parks 104,784 \$ 69,532 \$ 3,500 1,248 (40,000)Parking space 541,130 \$ 2,380,941 \$ 2,669,382 \$ 1,204,155 \$ 6,439 656,586 acquisition Land \$ 2,870,731 \$ 2,661,067 \$ Capital works (6,036)9,410 4,941 (1,149,119)34,161 625,168 equipment Machinery ↔ Balance - Beginning of year Balance - End of year Investment income Transfers out Transfers in

The accompanying notes are an integral part of these financial statements.