CITY OF TERRACE

BYLAW NO. 2107 - 2016

"A BYLAW TO ADOPT THE 2016 - 2020 FINANCIAL PLAN."

WHEREAS pursuant to Section 165 of the <u>Community Charter</u>, a Municipality must have a Financial Plan that is adopted annually, by Bylaw, before the Annual Property Tax Bylaw is adopted;

NOW THEREFORE the Council of the City of Terrace in open meeting assembled enacts as follows:

- 1.0 Schedule "A", attached hereto and forming part of this Bylaw, is hereby adopted as the Financial Plan for the 5 years ending December 31, 2020.
- 2.0 Schedule "B", attached hereto and forming part of this Bylaw, is hereby adopted as the Statement of Objectives and Policies.
- 3.0 This Bylaw may be cited as "2016-2020 Financial Plan Bylaw No. 2107 2016".

READ a first time this 25th day of April, 2016.

READ a second time this 25th day of April, 2016.

READ a third time this 25th day of April, 2016.

ADOPTED this 2nd day of May, 2016.

Deputy Mayor

Alisn Thomy
Clerk

SCHEDULE "A"
CITY OF TERRACE FINANCIAL PLAN FOR THE YEARS 2016 - 2020

Residential, Class 1	REVENUES		2016	2017		2018	2019		2020
Utilities, Class 2 303,137 303			E 040 700	0.400 ==0	ŧ				
Major Industry, Class 4 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,424 396,554 366,551 6671 6671 6671 6671 6671 6671 6671 6671 6671 71,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375 1,375	The second secon								6,682,780
Light Industry, Class 5 356,554 336,554							303,137	,	303,137
Business/Other, Class 6	The second of th		•	•		396,424	396,424		396,424
Recreation/Non-Profit Class 8 6,671 6,67	and the same of th					356,554	356,554		356,554
Farm, Class 9	The state of the s				'	6,346,059	6,531,059		6,681,059
Grants in Lieu	The state of the s		· ·	•		6,671	6,671		6,67
Taxation \$ 13,710,960 \$ 14,210,960 \$ 14,560,960 \$ 14,560,960 \$ 15,569,560 \$ 15,5672,415 \$ 3,171,810 \$ 3,058,010 \$ 3,000 \$ 700,00	Commence of the control of the contr		•	1,375		1,375	1,375		1,375
Sewer Sewe	Promotion and the common for a section of the common of th		· · · · · · · · · · · · · · · · · · ·			822,960	 822,960		822,960
Sewer \$ 772,712 \$ 712,005 \$ 2,300.00 \$ 700,000 \$ 700	comes an array condens array and array and array array and array a				\$	14,580,960	\$ 14,950,960	\$	15,250,960
Water	the state of the s		***		\$	3,058,010	\$ 3,058,010	\$	3,058,010
Grants \$ 3,930,773 \$ 2,358,225 \$ 2,370,505 \$ 1,229,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,229,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,866 \$ 1,29,867 \$ 2,370,505 \$	make a community of the form and the contract of the contract	. \$		772,712	\$	772,712	\$ 772,712	\$	772,712
Other Revenue \$ 700,000 \$ 23,082,053 23, 23,000 22,329,773 22,712,053 23,082,053 23, 23,000 400,000 \$ 17,162,164	Application of the form of the control of the contr		-		\$	1,229,866	\$ 1,229,866	\$	1,229,866
STOPPORT	Andrew Street Control of the Control			2,358,225	\$	2,370,505	\$ 2,370,505	\$	2,370,505
TOTAL REVENUE 23,927,321 22,329,773 22,712,053 23,082,053 23, 082,053 23	the control of the co	\$	700,000 \$	700,000	\$	700,000	\$ 700,000	\$	700,000
Semeral Municipal \$ 17,496,876 \$ 17,183,508 \$ 17,162,164 \$ 17,164,164	the second programmer is a second programmer to the second		23,927,321	22,329,773		22,712,053	23,082,053		23,382,053
Sewer \$ 520,547 \$ 520,		net.	_						
Sewer \$ 520,547 \$ 520,540 \$ 52	the transfer of the control of the c	\$	17,496,876 3 \$	17,183,508	\$	17,162,164	\$ 17,162,164	\$	17,162,164
Sample	and the same and the same of the same of the same and the same and the same of	\$	520,547 \$	520,547	\$	520,547	\$	\$	520,547
Amortization of Assets Asset Loss on Disposal/ Asset Write-down TOTAL EXPENSES 21,988,717 21,675,349 21,654,005 21,664,005 21,664,005 21,605 21,606 23,100 23	manufacture of the second of	\$	817,588 *\$	817,588	\$	817,588	\$ 817,588	\$	817,588
Asset Loss on Disposal/ Asset Write-down TOTAL EXPENSES 21,988,717 21,675,349 21,654,005 23,100 23,10	A SECURIT OF THE PARTY OF THE P		3,216,806	3,216,806		3,216,806			3,216,806
TOTAL EXPENSES 21,988,717 21,675,349 21,654,005 21,654,			-63,100	-63,100		-63,100			-63,100
1,938,604 654,424 1,058,048 1,428,	TOTAL EXPENSES		21,988,717	21,675,349		21,654,005	 		21,654,005
ADJUST FOR NON-CASH ITEMS Amortization	SUDDING								
Amortization -3,216,806 -3,216,80	JUNPLUS	=	1,938,604	654,424		1,058,048	 1,428,048		1,728,048
Amortization -3,216,806 -3,216,80	ADJUST FOR NON-CASH ITEMS								
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ADJUST FOR CASH ITEMS NON-PSAB TCA expenditures 5,672,415 0 0 0 0 0 0 0 0 0 0 0 0 0	TCA Loss on Disposal/ TCA Write-down								-3,216,806
TCA expenditures 5,672,415 3,171,810 3,326,000 4,304,000 4,7 Proceeds from sale of TCA 0 0 0 0 0 Debt Principal Payment 256,502 256,502 103,199 103,199 1 Debt Proceeds 0 0 0 0 0 Transfer to (from) Reserves 58,000 493,000 893,000 468,000 4 Transfer to (from) Operating Surplus (894,607) (113,182) (110,445) (293,445) (38 TINANCIAL PLAN BALANCE 0 0 0 0 0			00,100	03, 100		63,100	63,100		63,100
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Debt Proceeds 0 0 0 0 Transfer to (from) Reserves 58,000 493,000 893,000 468,000 47 Transfer to (from) Operating Surplus (894,607) (113,182) (110,445) (293,445) (38 1,938,604 654,424 1,058,048 1,428,048 1,7 FINANCIAL PLAN BALANCE 0 0 0 0	Debt Principal Payment						-		103,199
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FINANCIAL PLAN BALANCE 0 0 0 0	-						 		(352,445) 1,728,048
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CUMMULATIVE OPERATING SURPLUS 1,835,445 1,722,260 1,611,819 1,318,378 9	SUMMULATIVE OPERATING SURPLUS		1,835,445	1,722,260	-	1,611,819	1,318,378		965,937

SCHEDULE "A" (cont'd)
CITY OF TERRACE FINANCIAL PLAN FOR THE YEARS 2016 - 2020

TENNACE FINANCIAL PLAN	FUR THE	YEAR	S 2016	- 2020)
PERMISSIVE TAX EXEMPTIONS	<u>2016</u>	2017	2018	<u>2019</u>	2020
City of Terrace-Visitor Info Centre-Kermodei Tourism	6,001	6,001	6,001	6,001	6.004
Congregation of Jehovah's Witnesses	601	601	601	601	6,001
Trustees of Kingdom Hall	2,752	2,752	2,752	2,752	601
Zion Baptist Church	857	857	2,75 <u>2</u> 857	2,752 857	2,752
Terrace Evangelical Free Church	4,077	4,077	4,077		857
Terrace & District Council for Social Resources	2,023	2,023		4,077	4,077
Skeena Gursikh Society	1,209	1,209	2,023 1,209	2,023	2,023
Pentecostal Assemblies	971	971	971	1,209	1,209
Christian Reformed Church	1,224	1,224	1,224	971	971
Parking (next to Kwinitsa House)	2,202	2,202	2,202	1,224	1,224
Terrace Calvin Christian School	4,068	4,068	4,068	2,202	2,202
Terrace Gospel Hall	647	647	647	4,068 647	4,068
Knox United Church	1,053	1,053	1,053	1,053	647
Pentecostal Assemblies	1,873	1,873	1,873	·	1,053
Roman Catholic Episcopal Corp.	2,421	2,421	2,421	1,873	1,873
Roman Catholic Episcopal Corp.	636	636	636	2,421	2,421
Salvation Army	631	631	631	636	636
Anglican Synod Diocese	751	751	751	631	631
George Little House	1,558	1,558	1,558	751	751
Skeena Valley Guru Nanak Soc.	1,652	1,652	1,652	1,558	1,558
Christian and Missionary Alliance	1041	1041	1041	1,652	1,652
Uplands Baptist Church	626	626	626	1041	1041
Skeena Valley Baptist Church	875	875	875	626 875	626
Seventh-Day Adventist Church	1687	1687	1687	1687	875
Fisherman's Park	1,087	1,087	1,087	1,087	1687 1,087
Terrace Kitimat Airport Society	4,704	4,704	4,704	4,704	4,704
Terrace Kitimat Airport Society	297,528	297,528	297,528	297,528	297,528
Terrace Kitimat Airport Society	1,186	1,186	1,186	1,186	1,186
Terrace Curling Association	12,885	12,885	12,885	12,885	12,885
Womens' Aux to Hospital	2,124	2,124	2,124	2,124	2,124
Terrace Elks	1,092	1,092	1,092	1,092	1,092
Terrace Child Development Centre	7,340	7,340	7,340	7,340	7,340
Terrace Child Development Centre	4,947	4,947	4,947	4,947	4,947
K'San House Society	4,767	4,767	4,767	4,767	4,767
K'San House Society	6,763	6,763	6,763	6,763	6,763
K'San House Society	7,072	7,072	7,072	7,072	7,072
Seventh Day Adventists (All Nations Centre)	1,237	1,237	1,237	1,237	1,237
Terrace Beautification Society (Lease)	178	178	178	178	178
Terrace Little Theatre Society	3,893	3,893	3,893	3,893	3,893
Governing Council of the Salvation Army	4,450	4,450	4,450	4,450	4,450
Terrace & District Community Serv	1,164	1,164	1,164	1,164	1,164
Terrace & District Community Serv	1,468	1,468	1,468	1,468	1,468
Terrace & District Community Serv	1,474	1,474	1,474	1,474	1,474
Terrace & District Community Serv	1,396	1,396	1,396	1,396	1,396
Terrace & District Community Serv	1,244	1,244	1,244	1,244	1,244
Kermode Friendship Society	4,304	4,304	4,304	4,304	4,304
BC Old Age Pensioners	4,577	4,577	4,577	4,577	4,577
TOTAL CITY OF TERRACE TAXES	418,317	418,317	418,317	418,317	418,317

SCHEDULE "B" STATEMENT OF OBJECTIVES AND POLICIES

In accordance with Section 165(3.1) of the Community Charter, the City of Terrace (City) is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

- 1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the Community Charter;
- 2. The distribution of property taxes amongst the property classes, and
- 3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2016. Property taxes form the greatest proportion of revenue. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, police services, bylaw enforcement and street lighting.

User fees and charges form the second largest portion of planned revenue. Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and sale of services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

The City will regularly review the proportion of revenue that is received from user fees and charges.

Policy

The City will review all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.

REVENUE SOURCE	% TOTAL REVENUE	DOLLAR VALUE
Taxation	55 %	\$ 13,710,960
User Fees & Charges	23 %	5,585,588
Other Sources	3 %	700,000
Grants	16 %	\$ 3,930,773
Borrowing	0 %	\$ 0
Reserves & Surplus	3 %	\$ 836,607
		\$
TOTAL	100%	24,763,928

TABLE 1

Distribution of Property Taxes

Table 2 outlines the distribution of property taxes amongst the property classes. The residential and business property classes provide the largest proportions of property tax revenue. This is primarily due to very small industrial classes within the City. Downtown Business Improvement Area Taxation is included in Business and Other Class.

PROPERTY CLASS	% OF TOTAL PROPERTY TAXATION	DOLLAR VALUE		
Residential	43 %	5,912,780		
Utilities	2 %	303,137		
Major Industrial	3 %	396,424		
Light Industrial	3 %	356,554		
Business and Other	43 %	5,911,059		
Recreation/Non-Profit	0 %	6,671		
Farmland	0 %	1,375		
Grants in Lieu	6 %	822,960		
TOTAL	100%	13,710,960		

TABLE 2

Objectives

Maintain the property tax levy distribution for 2016 at the prior levels, adjusted for the impact of changes to assessments. Utility class to be within the maximum allowable by Provincial statute (B.C. Reg. 329/96).

Policies

Continue to maintain and encourage economic development initiatives designed to attract more retail, commercial and industrial businesses to invest in the community.

To review annually with a view to lowering both the Residential and Business property tax rates using new, non-market industrial assessment.

Permissive Tax Exemptions

The City has an existing permissive tax exemption policy which guides the administration and approval of permissive tax exemptions.

Objectives

Continue to provide permissive tax exemptions to non-profit societies pursuant to City policy.

Policy

Continue the revitalization tax exemption program for the downtown commercial core to support the ongoing redevelopment and revitalization of the downtown and to secure the future economic and social health of the City. This fosters a vibrant downtown commercial area which is considered vital to the success of the local economy and the enhancement of business, social cultural, government and residential activities in the City. Also, continue the airport tax revitalization program to stimulate investment and job creation at the airport.